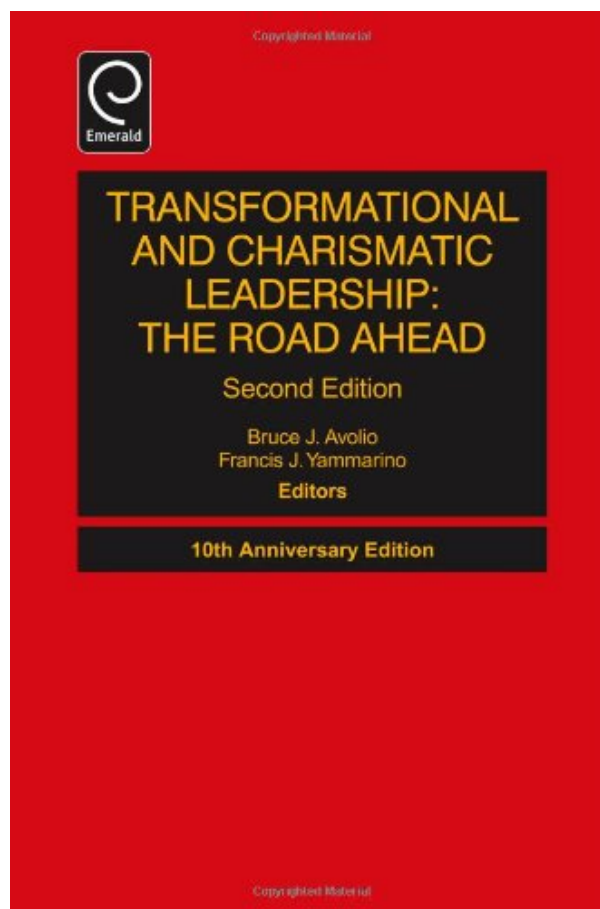


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# TRANSFORMATIONAL AND CHARISMATIC LEADERSHIP: THE ROAD AHEAD

Second Edition

Bruce J. Avolio  
Francis J. Yammarino

Editors

10th Anniversary Edition

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## Review

The first edition of this book was published in 2002; this tenth anniversary edition asks the international contributors of the original edition to provide an addendum to their original chapters, offering updates on theoretical and empirical work and professional practice issues over the last 10 years. Material is grouped in sections on transformational leadership, charismatic leadership, psychological perspectives, and the future of research in the field. Some topics explored include social processes of organizational leadership, role motivation theories, the role of emotions in transformational and charismatic leadership, and charisma and the narcissistic personality. Avolio is affiliated with the University of Washington. Yammarino is affiliated with the University of New York-Binghamton. Distributed in North America by Turpin Distribution. --Book News Inc. Portland, OR

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Francis J. Yammarino, Ph.D., is SUNY Distinguished Professor of Management and Director of the Center for Leadership Studies at the State University of New York at Binghamton. He was senior editor of the *Leadership Quarterly* and co-editor of *Research in Multi-Level Issues*, has served on eight scholarly journal editorial review boards (*Academy of Management Journal*, *Journal of Applied Psychology*, *Leadership Quarterly*, *Journal of Organizational Behavior*, *Organizational Research Methods*, *Personnel Psychology*, *Group & Organization Management*, *Journal of Leadership & Organization Studies*), and is a Fellow of the Society for Industrial and Organizational Psychology and the Association for Psychological Sciences. Dr. Yammarino has published 14 books and about 150 journal articles and book chapters; has received several teaching and research awards; and is the recipient of about \$3 million in research grants from various public and private organizations. He has been a consultant to numerous organizations including IBM, TRW, Medtronic, Lockheed Martin, the United Way, and the U.S. Army, Navy, Air Force, and Department of Education. He has served on numerous committees in the Academy of Management and Society for Industrial and Organizational Psychology, and as an elected Representative-at-Large for the Organizational Behavior and Research Methods Divisions of the Academy of Management. In 2010, Dr. Yammarino received the Distinguished (Eminent) Leadership Scholar Award from the *Leadership Quarterly* and Academy of Management Network of Leadership Scholars for outstanding career contributions to the study of leadership.

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This is the 10th anniversary edition of 'Transformational and Charismatic Leadership: The Road Ahead.' In the current compendium, we seek to update the theoretical and empirical work and professional practice issues associated with transformational and charismatic leadership that have transpired over the past decade. To accomplish this purpose, we asked authors from the original volume to provide an addendum to their original chapters updating what has occurred in their work realm over the last 10 years and what still needs to be done. In this way, we chose to leave the original 'classic' chapters intact, while getting targeted updates to the work in each chapter. The author-teams highlight past work and offer new research ideas, insights, and directions for future work in their new contributions. In addition, we discuss these author-team contributions, take stock to date of the forecasts (predictions and projections) made in the original volume on future trends in leadership research and practice, take stock of the issues raised about what is missing from this leadership realm, and provide our views of new directions for theory, research and practice on transformational and charismatic leadership. In this way, we hope to participate in re-setting the stage for the next decade of theory and research on transformational and charismatic leadership.

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